

How Powerco's Digital transformation supports customers electrification

Bringing network management into the digital age; with a customer lens

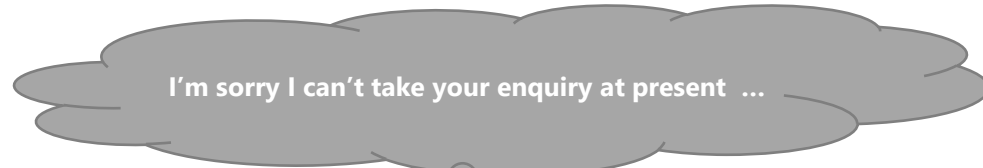
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Mike Reid | *Network Operations Transformation Lead*
Andrew Wilson | *Network Operations System Integration Lead*
22nd July 2026



I want to know my options to connect and charge a new EV...



"Ask a simple question,"



Questions for the Customer

Questions for the Network

"As a customer I want to know my options to connect and use my CER"

MODELLING & FORECASTING

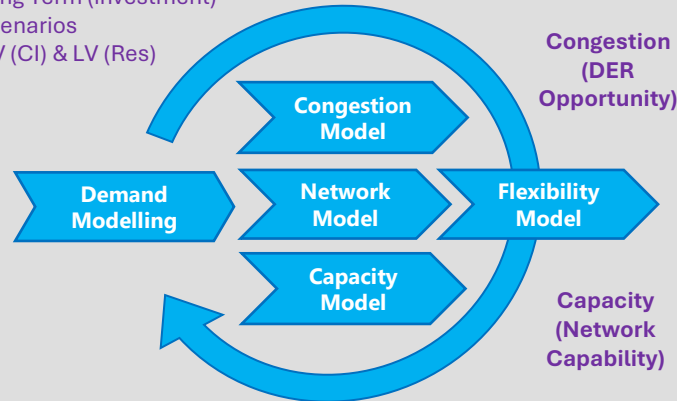
(the "engine room")

Dimensions:

- 2 way & flex/price
- Time variant (flex)
- Long Term (investment)
- Scenarios
- HV (CI) & LV (Res)

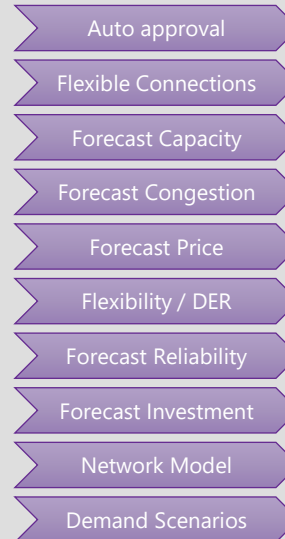


Integrated modelling suite



Congestion
(DER
Opportunity)

Capacity
(Network
Capability)



Investment Planning

LV Management

Network Operations

Demand (Load & DG) Forecast & Flex

Network Model

DATA & DIGITAL

Network capability & opportunity



Visualisation /
Navigation



Info Services / Apps

Year	Area	Area	Area	Area	Area
2010	1000000	1000000	1000000	1000000	1000000
2011	1000000	1000000	1000000	1000000	1000000
2012	1000000	1000000	1000000	1000000	1000000
2013	1000000	1000000	1000000	1000000	1000000
2014	1000000	1000000	1000000	1000000	1000000
2015	1000000	1000000	1000000	1000000	1000000
2016	1000000	1000000	1000000	1000000	1000000
2017	1000000	1000000	1000000	1000000	1000000
2018	1000000	1000000	1000000	1000000	1000000
2019	1000000	1000000	1000000	1000000	1000000
2020	1000000	1000000	1000000	1000000	1000000

DATA PORTAL

Information (Data)

CONNECTED COMMUNITIES

Informed &
Engaged
Customers



Responsive to Customers decisions

Uncertainty is the new certainty

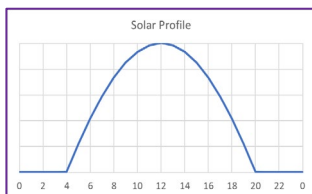
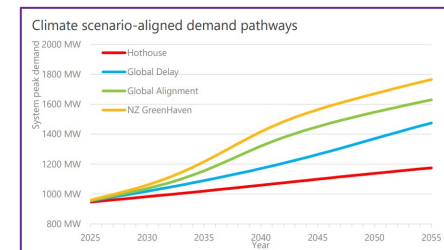
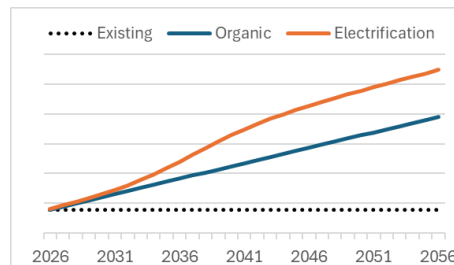
"Kiwis are predicted to use more electricity than ever before"

... but how much?

... and when?

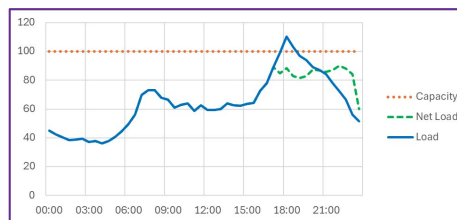


The murky crystal ball



DER / DSR

- Organic (growth ?)
- Electrification

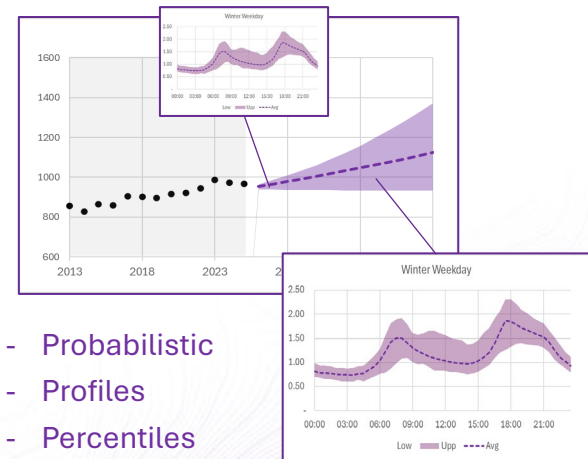


DER / DSR

- Flexibility
- Price Elasticity

CUSTOMER DEMAND

- Scenarios



- Probabilistic
- Profiles
- Percentiles

DEMAND FORECASTING

The Scale Factor ...

"Size matters"

Demand Forecasting:-

- Spatial Granularity: 700 Feeders → 350,000 ICPs
- Temporal Granularity: MD → Profiles
- Electrification: DG & Load (2 way)
- Flexibility: Gross & Net demand
- Uncertainty: Scenarios, variance, percentiles

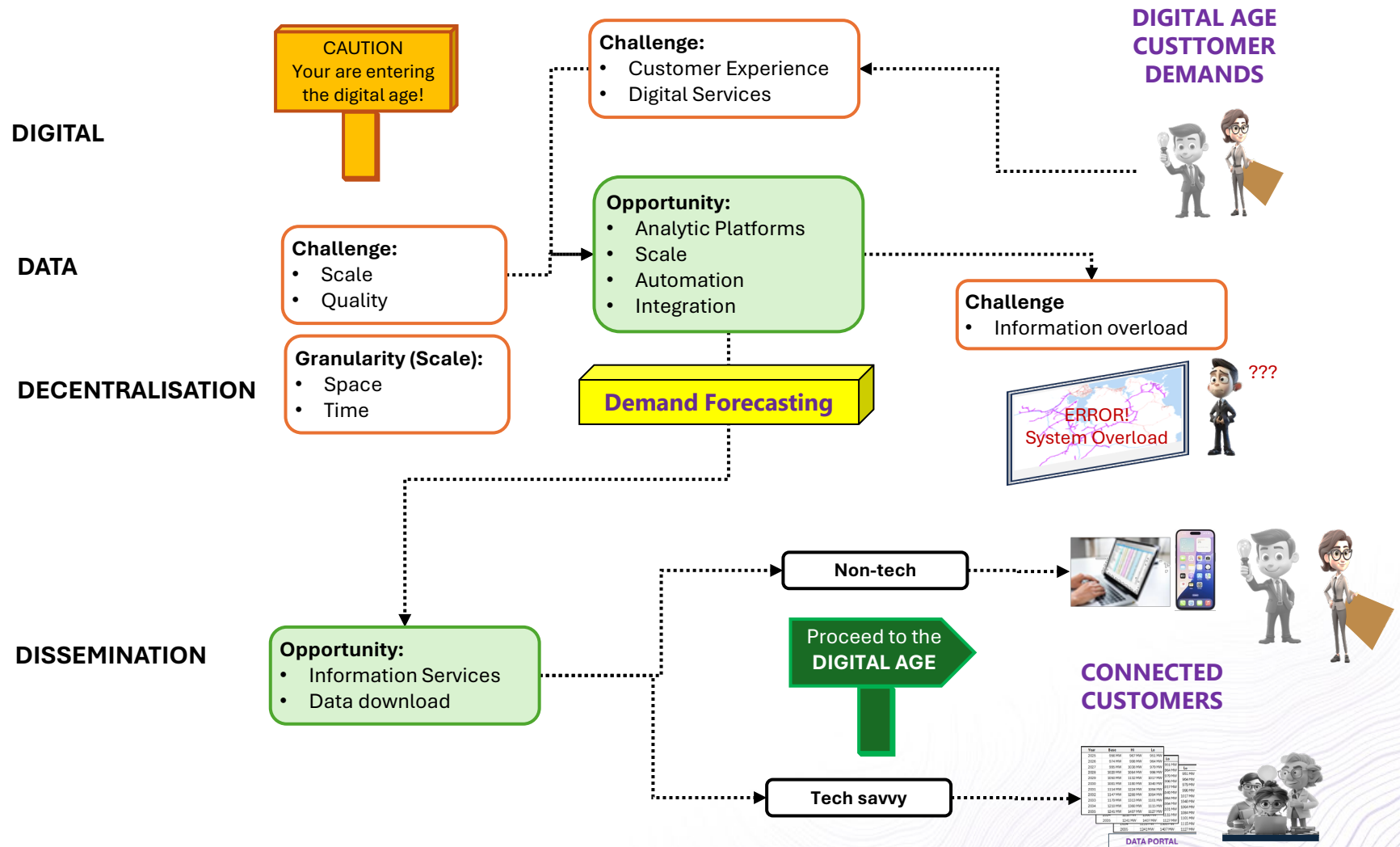


Dimension	Past	Future	Exp Factor
Network (spatial) granularity	700	400,000	x 570
Temporal granularity	1	17,500	x 18,000
Scenarios / Statistical variants	1	10	x 10
Forecast Horizon	10	30	x 3
Import/Export / Flex (Options)	1	10	x 10
Forecast Data Points	7,000	21,000,000,000,000	x 3,000,000,000
Forecast Data Volume	70 MB	210 PB	x 3,000,000
Complexity (Forecast processing)	1	10,000	x 10,000
Frequency (Forecast refresh)	1	100	x 100

Digital Expansion Factor (DEF): 3.0 E+15

- Scale
- Automation
 - integration
 - data quality
 - self verification
- Digital Transformation

The digital revolution meets demand forecasting



I'd hope the power company has plans for congestion...



Our challenge...

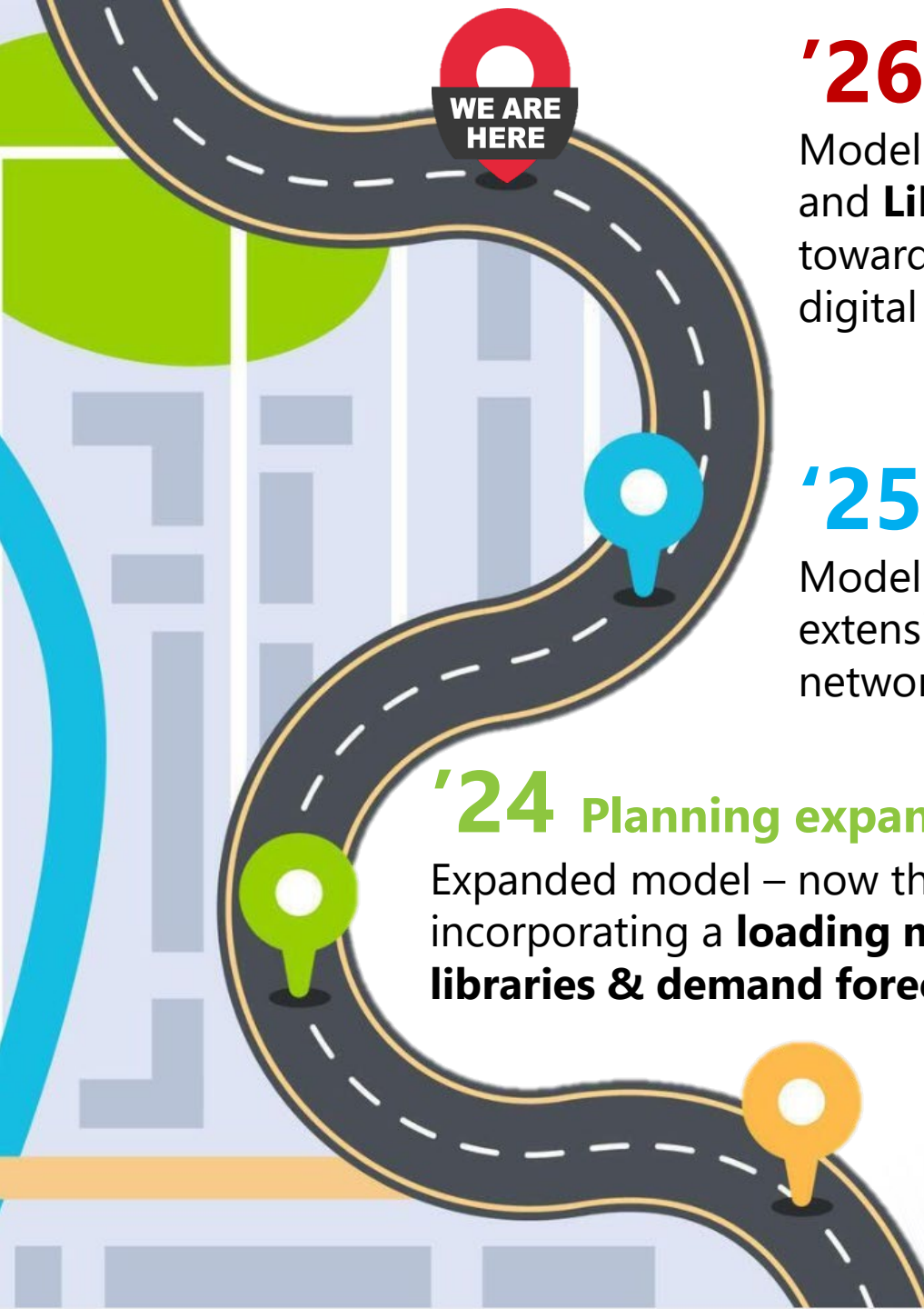
***Network Visibility* or lack thereof,**
has been getting attention lately as a key barrier to electrification

Hosting capacity/congestion maps simply give more information for customers to make decisions

“Digital twins” provide a representative model of your network to test “what-ifs”

If your people operate a network, connect customers etc - *you’re already doing this*

Working on tools & data help make this scalable and automatable (HV is already 278,000 elements...)



WE ARE
HERE

'26 Expanding twin

Model extended into **LV Analytics (Gridsight)**, and **LiDAR-based 3D model (Neara)** – building towards a **fully-realised** electrical/physical digital twin

'25 GXP – ICP

Model performance **optimised**, allowing for extension into **Low Voltage. Gas Pipeline** network developed

'24 Planning expansion

Expanded model – now the **Common Network Model** by incorporating a **loading model (smart meter data)**, **asset rating libraries & demand forecasts**, supporting Network Planning

'22-23 Initial build

Established **GIS-based HV connectivity model**, built daily for **ADMS**

**Bernie's
Crystal
Ball™**

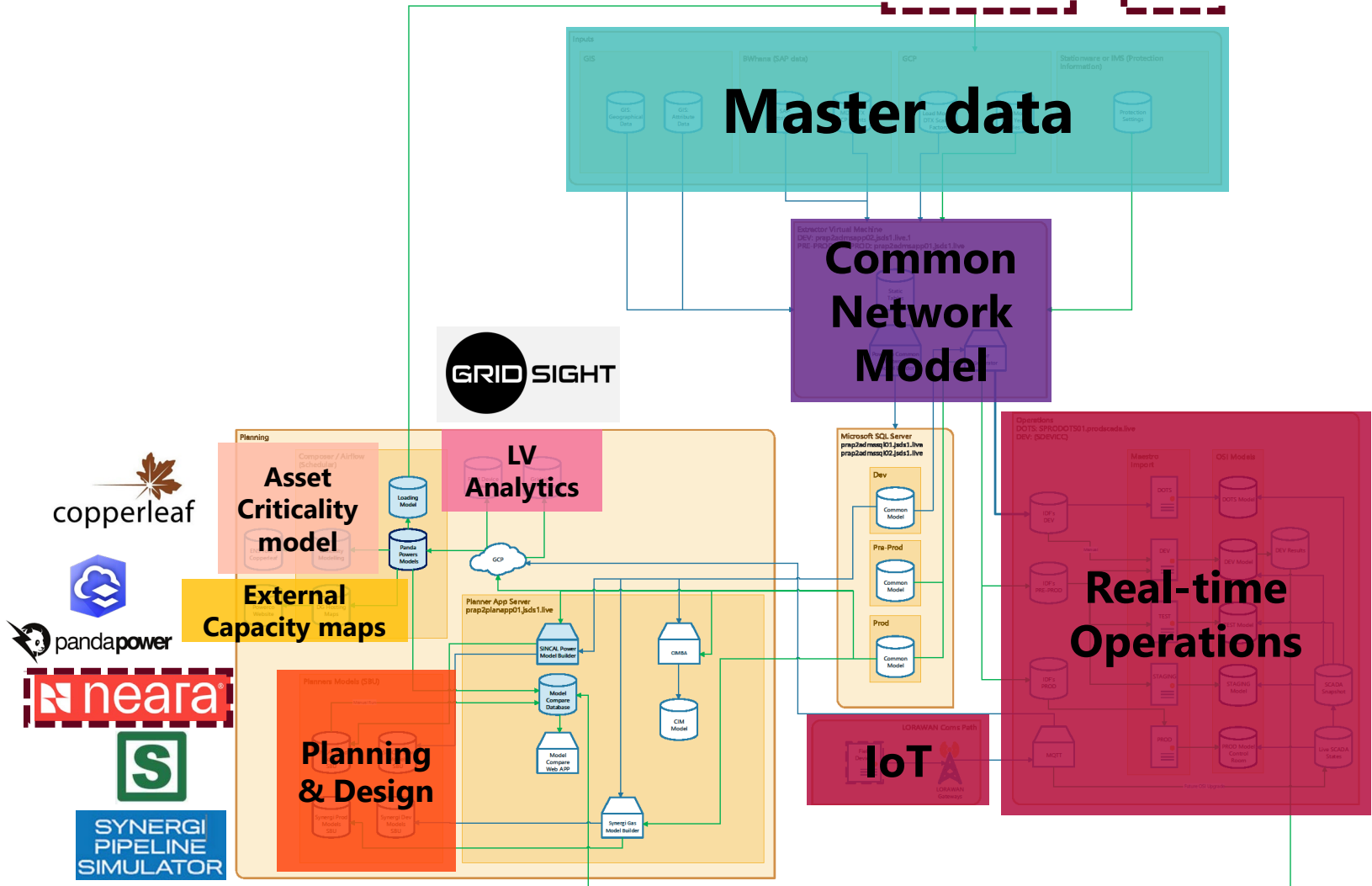
Protection

EAM
SAP

Bernie's Crystal Ball TM



SILENT
DIGITAL



Some advice...

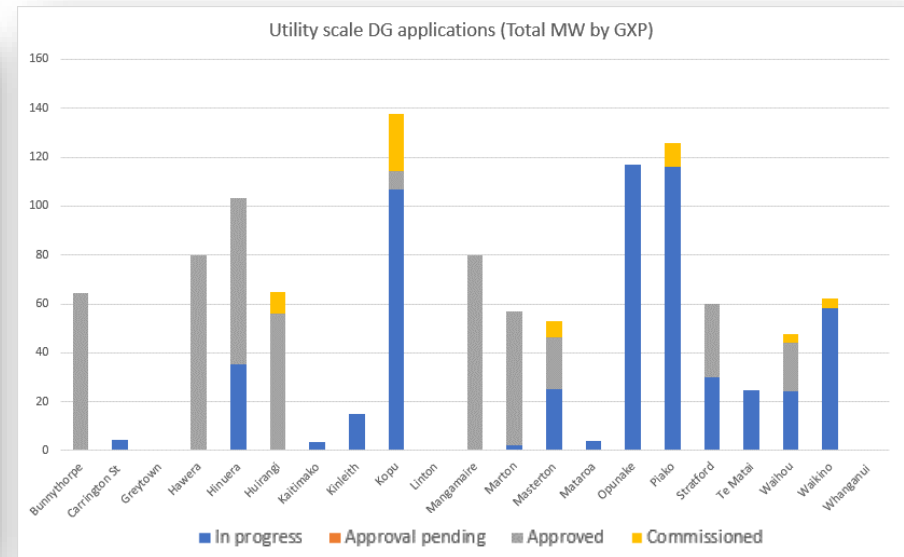
- Network capability (capacity/congestion) is something **your teams already do** (manual, outsourced or not)
- **Your data will be bad** - It's better to start with something a bit broken worked through to the end, then set up processes for fixing. Ops are very good at finding data errors
- Without a **unifying grid model**, engineering and ops teams will disagree on what the network is capable and future system integration costs & time will skyrocket
- Be good friends with your **asset information & IT** teams – you will need their help in supporting data improvement
- **Capacity tools** (internally built or via external tools) flow on naturally once your grid model is sorted - Vendors and consultants will pick you apart if you don't have people with a core understanding of your asset data

**I want to export as
much as possible...**



Our challenge...

**We have a strong pipeline of renewable generation
– but some areas are running out of capacity**



**Right now:
83MW connected**

The Pipeline:

53 Applications -

- **500MW** Approved
- **600MW** in progress

Compare ~900MW peak demand

Operationalising Large-Scale DER – What's Working Well from Network Operations Centre

- **Commissioning outside the live control room** — complex DER commissioning is being worked through before formal handover to Operations.
- **Applying an Operational Lens early** — from high level review through to Concept Design review works well when implemented. Removes unrealistic expectations.
- **Operational protocols from the get-go** — expectations are being agreed early between customers, project teams, Network Access, and Operations.
- **Automation protecting the network and customers** — curtailment, runback, and support pathways are reducing manual load and improving response to power-quality or network limit breaches.
- **Real-time DER visibility** — DER Export real time data views are improving situational awareness for Network Operations.

VAB Operations and DER Identification

Multiple pages of notes.

1. 11kV CB C875 – Holdsworth Feeder – USDG - 3.8MW Light Years Solar farm (PV) -LYS.

(USDG = Utility Scale Distributed Generation)

2. Curtailment Table: Faults.
(For planned works, refer item 8)

Curtailment Table:		
Activity	Comments	MW Curtailment
During any switching (Opening/Closing devices)	PV circuit.	0 MW
NOR C875 offloads (After completion of Network switching)		
Device OPEN	Device CLOSED	MW Curtailment
Sub CB C875	Sect 11455 or Sect 11517	0
ABS S319	ABS S373	<2.5
Sub CB C875	N/A - nil impact on PV connection	3.8
Recloser 11090	NOR C875 Supporting load (After completion of Network switching)	
Full or partial Load supported from:	Device CLOSED	MW Curtailment
NOR C881 to NOR C875	ABS S373	
CLV CB34 to NOR C875	Sect 11455	3.8
AKU 2 to NOR C875	Sectionalizer 11517	
Fault work: NOC authorised to curtail USDG to OMW where required for duration of faults.		
Local Service outages	Transformer T3442	0 MW

3. Operational:

NOC authorised to de-energise the site at any time.
(To ensure safety to persons, assets & maintain security of supply)

Switching configurations:

- OMW during switching activities from the DER site back to CB. (refer planned works table in section 8)
- Planned works, ideally should be done outside morning & evening peak periods where feasible. (i.e. 0700-0930 & 1700-1900hrs).

• **Re-living Protocol:** Prior re-living, NOC must contact solar farm & confirm safe to re-liven.

• **Planned works:** refer Access Planning section below.

• **LOS events to LYS:** 11kV Sw/gear CB 11478/2 auto-opens. (SCADA Macro)

• **Feeder reconfigurations:** Refer curtailment table below.

• **Anti-landing:** Enabled (within PCO & LYS protection systems).

• **A/R events (Network/Grid):** Generation ceases - resumes once network voltage stable (approx. 2Mins)

• **LYS control scheme stability:** If generation control (LYS) fails to respond stably to voltage changes on the Powerco network CB 11478/2 may trip. (i.e. Tapchanger operations or significant load reductions)

• **Power quality:** If LYS creates power quality issues, de-energise LYS & advise PCO operational engineering team. They will assess & confirm to NOC when safe to re-liven LYS.

• **Power Quality Meter (PQM):** Sw/gear 11478 fitted with PQM & alarm/trip capability. PQM can initiate trip to CB 11478/2 on detection of LYS power quality issues.

PQM initiated trip events: One or more alarms will be presented to View-point:

- GCB 11478-2 OV TRIP
- GCB 11478-2 U Freq TRIP
- GCB 11478-2 O Freq TRIP

• **PQM Alarm/Trip Protocol:** Each PQM alarm/Trip initiates emails to Powerco's Operational Engineering Team to assess & confirm to NOC when safe to re-liven LYS.

• **HLT functionality on CB 11478/2:** refer Network Access & Planning section, item 8.

• **Generation Inter Trip:**

- NOR C875 trip to lock out on fault – SCADA macro opens CB 11478/2 for safety.

• **Must be Disabled For:** (to avoid nuisance trips to farm/customer)

- ALL maintenance on NOR C875.
- Anytime CB C875 is to be Open/offloaded, i.e. Fdr is to be back fed.

Network & Access Planning related activities.

4. Outage Planning.

• **Customer Advisements:** Planned works require customer to be notified via email.

• **Permitting & Consent requirements:** refer table below.

• **Feeder reconfigurations:** Refer curtailment table above.

• **ICP data:** Site has 2 separate ICP's. Notable Customer notification required v either are going off.

- local service supply is External to SF, supplied from: **T3442**.

- Main line generation connection via Sw/gear 11478.

5. Contact details.

LYS - Light Years Solar Farm. 331 Norfolk Road Masterton		
24/7 operational contacts	A	
	B	TBC
General business contacts	Main Office	TBC
	Email (outage notifications etc.)	

6. Demarcation Details

Network Demarcation point			
No.	Asset Type	Asset ID	Notes
1	BDJH Switchgear	11478/1	Cable termination connection to 11478/1

7. HLT Functionality on CB 11478/2.

- HLT requirements as per HLT State column in table above.
- Provides instantaneous tripping at 80Amps in conjunction with a voltage disturbance (reason: Inverter controls cannot provide a high fault current to operate above (generated load))
- CAC: When HLT enabled & generating; provides stability to generation (note: any upstream network/grid disturbances will cause HLT to open Sw/gear 11478-CB).

Continues over page

8. Planned Works Table.

Planned Works Permit & Consent Requirements Table			
Activity	Comments	HLT state	MW Curtailment
Access Permit	Where USDG site is within permit area	Disabled	Isolated
Live Line Works	Working upline or Down line of Recloser 11090	Enabled	0
CAC Electricity	No switching or outage areas involved	Enabled	3.8
CAC Tree works	Live network works only		
Work Authority	I.e. LFI install or Pole reinforcement		
NOR C875 offloads (After completion of Network switching)			
Device OPEN	Device CLOSED	HLT state	MW Curtailment
Sub CB C875	Sect 11455 Sect 11517	N/A	0
ABS S319	ABS S373		<2.5
Recloser 11090	Sect 11455 or Sect 11517		0
NOR C875 Supporting load (After completion of Network switching)			
Full or partial Load supported from:	Device CLOSED	HLT state	MW Curtailment
NOR C881	ABS S373	N/A	3.8
CLV CB34	Sect 11455		
AKU 2	Sect 11517		
Local Service outages	Transformer T3442		0 MW

END

End of document

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Key

management is an essential tool
contributing to personnel & asset
safety.

Powerco DER interconnection

Powerco's had DER for 25 plus years.

Outcomes

Operational benefits

DER growth has enabled dynamic informed & timely operational decisions
Customer expectations & DER operational interdependencies are evolving
HMI: Currently achieving a form of DERMS operability
Operability: DER management, Data needs: Minimal

Efficient planning & real time communications to minimise curtailments
Maximised generation & revenue across abnormal network configuration periods

Notification

Future

Current interconnectivity requirements should provide easier integration to DERMS
Manage congestion whilst maintaining security of supply & maximising customer returns
Generate baby - Generate!

Commissioning

Commissioning DER typically consists of multiples of teams, processes, paperwork & timelines

Why it matters?

Clarify and align for different

• Single point of information for the sequence

• Commissioning safety plan

• Operational switching provides a sequence

• Contribution to commissioning tasking of supply

One source of truth

POWER

NETWORK ACCESS PLANNING APPLICATION

NAPA ID: [REDACTED] OMS: [REDACTED]

Status: Approved Application Date: 2026 Desk: 1 (MULTIPLE (16))

Start - Date & Time: 2026 07:30 hrs
Completion - Date & Time: 2026 15:30 hrs
Alternate Date: 2026 07:30 hrs

Customer Works: Yes W/O

SWITCHING BY: [REDACTED] Applicant: [REDACTED] Contact: [REDACTED]
Phone: [REDACTED] Depot: [REDACTED]
Recipient: [REDACTED]

Company: [REDACTED]
Email: [REDACTED]
Live Line or Close Approach work:

WORK DETAIL

Description of Work: Solar Farm Project
Confirm Recloser 15208 connected - Note to be SCADA commissioned on 2/6/26 NAPA 133769.
Connect cable jumpers to line at pole 268618 & 942915.
Remove 1 span OH line between poles 942915 & 268618.
Remove ABS IP52.
Live RMU 15206 from CB17.
Complete all Commissioning checks an automation on RMU 15206.
Final status for RMU 15206 is 15206.2 is open & 15206.1 is closed.

Additional Information: Recloser 15508 is planned to be installed between 15341 and D513.
NCCN required for new configuration.

Worksite Address: 3388-3386 State Highway [REDACTED]
Yes RMU 15206
Yes 15206.2 is open

Phasing Required: Yes
Arc Flash Sub: Yes
SCADA change: Yes
Labels & Equipment: Yes
Secondary Isolation: Yes
Advertising: Yes
Emergency recall times: Yes

There are 3 SCADA Change document(s) attached to this application in NAPA.
refer to LABELS & EQUIPMENT table below
refer to SECONDARY SYSTEM ISOLATED table below

Applicable Valid Advertising
Business Hrs: N/A
After Hrs: N/A

Prepared by Name: [REDACTED]
Checked by Name: [REDACTED]

NAPA ID: 129211 (printed 12/05/2026 11:01:52 am)
operations issued and return on switch.

27-May-26

Page 1 of 4

ID	Task Mode	Task Name	Duration
76		MVSC TX2	
77		Pre Commission Inver	
78		Pre Cx	
79		Pre Cx	
80		SCADA	
81		SCADA	
82		SCADA c	
83		Weather St	
84		Cx Weather	
85		Cx Weather	
86		Pre Commission	
87		Pre Cx MVCS1	
88		Pre Cx MVCS2	
89		ITR Submission to	
90		S51 East Princint	
91		S52 West Princint	
92		11kV Living	
93		Network connection	
94		MVCS1	
95		Livein POC 1	
96		Livein AC cable to MV	
97		Livein MVCS1 RMU	
98		Soak test Transformer	
99		MVCS2	
100		Livein POC 2	
101		Livein AC cable to MVCS2	
102		Livein MVCS2 RMU	
103		Soak test Transformer MVC	
104		Commission Inverters	
105		Livingin pre-requisites INV1	
106		Livingin pre-requisites INV2	
107		Commission INV1	
108		Commission INV2	
109		Live	
110		Low Load Stable S51	
111		Low Load Stable S52	
112		EDB tests	
113		Commissionine float	

How We Work

A dedicated commissioning team, independent of the control room

Our commissioning team consists of:

- Operations Controller.
- Commissioning Engineer (overall coordination).
- Power Quality Engineer (performance & verification).
- DER assigned Project manager.
- Customer's technical representative.

Agile approach to commissioning

- Modified (outage) planning processes to account for:
- Weather & irradiance issues.
- Testing irregularities & technical discoveries requiring rework.
- Teams' availability.

Benefits

- ✓ Consistent decision-making.
- ✓ Efficient issue resolution.
- ✓ Efficient use of time & testing opportunities.
- ✓ Reduced commissioning delays.
- ✓ Strong customer relationships.
- ✓ Safety focused.

Delivering Customer focused outcomes

An informed interface with:

- DER owners
- Network operations
- Engineering
- Contractors & service providers
- Commercial & Legal

Collaboration: Tools & Support

- Use of Microsoft Teams commissioning forums.
- Access to real-time power quality data & operational control of network.
- Provide overall commissioning leadership, process, documentation & data sharing.
- Immediate response & resolution to any testing, faults or power quality issues.

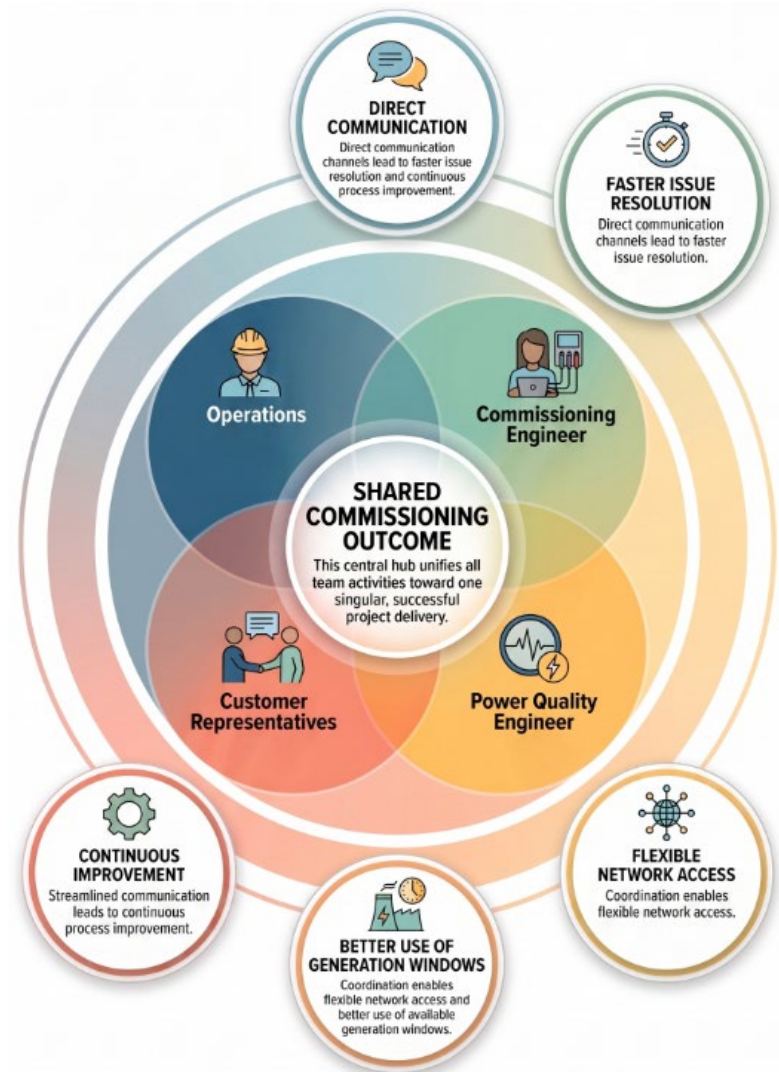
Continuous Improvement

- Validation of systems & network behavior's & settings.
- Ongoing process & documentation reviews.
- Improved efficiencies for future DER connections.

Benefits

- ✓ Efficient communication & transparency.
- ✓ Improved power quality & compliance outcomes.
- ✓ Continuous focus on safety to personnel, assets & security of supply.
- ✓ Trusted commissioning partnership

The Unified Commissioning Strategy One Team, One Plan, One Outcome



Keeping the same small team involved builds trust, context and pace — especially when conditions change quickly.





**I'd hope the power company
plans for climate change...**

Our challenge...

Climate response is a rapidly developing area as nations move from **prevention** to **adaptation**

2022

2022-05-20 May Storm

2022-06-10 Wairarapa Windy Weather

2023

2023-01-10 Cyclone Hale

2023-02-13 Cyclone Gabrielle

2025

17.04.2025 Cyclone Tam

2025 - September Storm

2025-05-01 Wairarapa Coast line Severe Weat...

2025.10.21 Weather event - Western network

2026
(so far...)

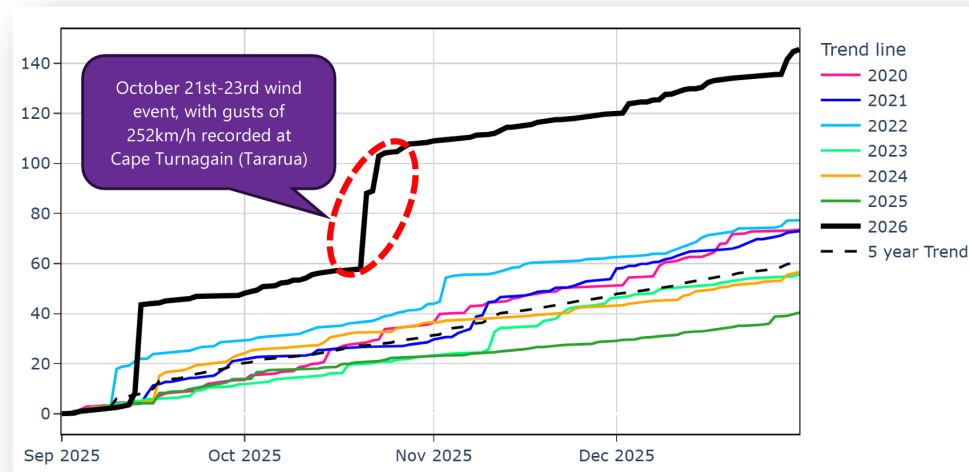
2026-01-21 Coromandel Tauranga Tropic...

2026-02-16 Western AOR Weather Event

2026-03-27 March Tropical Low

2026-04-12 Cyclone Vaianu

2026-06-26 - Wild Weather Taranaki



A few things we're working on...



2024 – Carried out exposure/vulnerability for key asset classes against flooding, slips, sea-level rise, vegetation

2025 – Continue developing Community Hubs programme, focussing on community buildings

2026 – Established first marae site with islanding SAPS with part funded EECA Community solar feeding in

What now:

- Exploring greater use of smart meter data to support restoration efforts
- Looking to evolve resilience focus towards customer/community angle, expanding on Lifelines approach
- Surveying of key customer groups, expanding on traditional VoLL into factors that influence individual resilience e.g. solar + battery, community services & other critical infrastructure
- Potentially exploring trial with **Urban Intelligence** (used by a number of EDBs/Councils) – common NZ EDB hazard functions, **functional isolation** concepts & infrastructure interdependencies



Collate
SCENARIOS



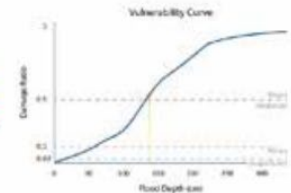
Identify
ELEMENTS



Determine
VULNERABILITY



Assess
EXPOSURE



Evaluate
CONSEQUENCE



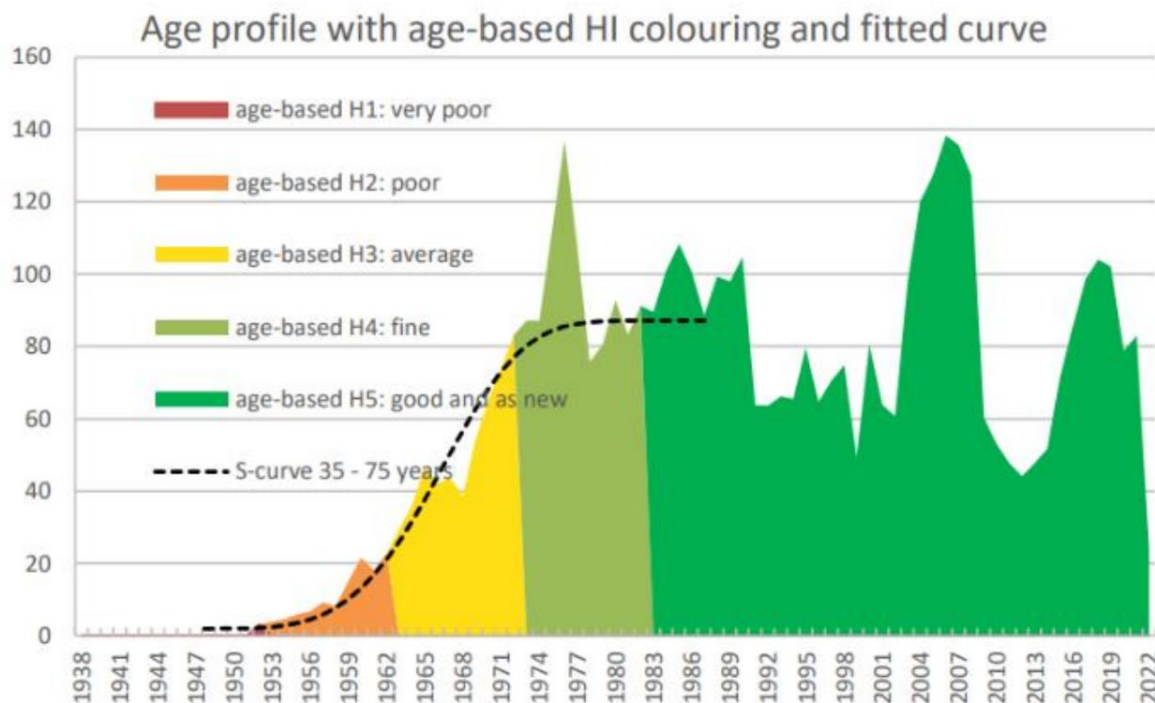
Explore
RISK



“I’d hope the power company looks after their network...”

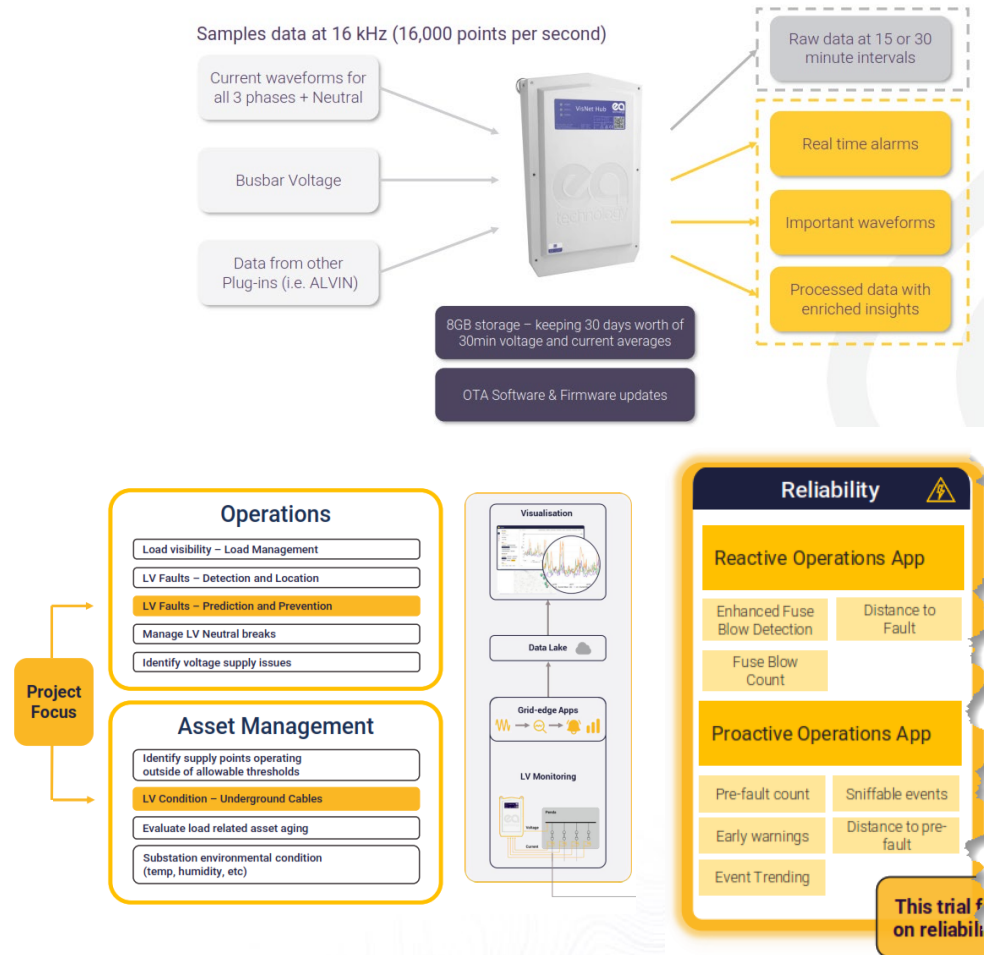
Our challenge...

Urban Low Voltage cable networks are where 90% of customers connect – but large portions may be coming up for renewal



NZ Lens cable health monitoring INTSA

- There is an opportunity to improve our understanding of LV network health to optimize replacement work with other utilities.
- Currently working with Orion & Unison to trial EA Technology's low-voltage monitoring devices (VisNet® Hub) & analytics platforms
- Joins a suite of approaches (including smart meter data, transformer monitors) to provide visibility on LV network health, these types of monitors utilizing high-frequency (16kHz) waveform measurement paired with compute at grid-edge
- This trial will be facilitated by EA technology, hoping to survey a representative sample (400+ LV feeders) to provide further understanding in to NZ cable health



Thanks for listening!
Questions?



Any questions:

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